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CONTACT REPORT

☐ MAIL LIST - SEF BACK R18+3

Non Client/Prospect File: ☐ Media ☐ Financial ☐ Other Contact Date: 1 128 197 INPUT Staff: Init. _____ □ INPUT office □ Client Office □ Other _ Date Written: 2 / 3 /97 Prog./Proj. ID Company (SC By When Describe Action-F/U 2 Feb 10(#2 Address Phone: (Traded calls unt 1 1/28 1) Reviewed substance of my 1/20 to basically sales-driven of had thought through The math. Once she redired that Competitors weren't growing internal accounts 3) She still has an interest in input making presentations to CSC cheuts/prospects, but have to do more work on what the contents Scape will be Note: TOP such on //29 + Drappts on //30+//31 □ Continued over

U.S. COMM	IERCIAL
1. TYPE	□ Vendor □ User □ Investor / Financial □ Media / Press □ Other □ EDI Newsletter
2. LEVEL	□ Executive □ Manager □ Analyst □ Acquisition □ International □ Other
3. INTERESTS	□ EIS / CIS / Multimedia □ Other □ Software Products □ Professional Services, SI
U.S. FEDEI	RAL MMAR FPAP FPAW FPFA Other
EUROPE	□ CSPR □ MAAP □ MSSP □ MVPP □ BIPR □ OSPR □ U.S.A. □ Other
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CONTACT	REPORT Company
	Name

INPUT 400 Frank Burr Blvd Teaneck, NJ 07666

FAX COVER SHEET

DATE: January 20,1997 TIME:

To: Peter Lines. Paul PHONE:

Connally, Wilson FAX:

FROM: Tom O'Flaherty PHONE: 201-801-0050 INPUT FAX: 201-801-0441

RE: Attached CSC Query/Lead (Point 2 on Contact Report)

Number of pages including cover sheet: 4

Message

cc.

Do EDS and IBM "Grow their (existing) accounts 20-30% a year?" Before I respond, I want to make sure I have consensus within INPUT on the reply.

- 1. On its face, this number can't be right:
- . EDS only hit 25% growth (overall) once in the 1990s
- EDS' GM business has shown 10-12% growth annually at best
- Allowing a reasonable growth rate from new accounts makes overall growth unreasonably high.
- 2. In part, this is a definitional issue: What is an "account"? In IBM's case, virtually every piece of business they get is from existing accounts. An "account" can also be defined so narrowly as to count a lot of additive business as new business. In discussions with EDS and IBM that touched on this issue, I got the impression that they couldn't count this very easily (and weren't that interested in doing so). I worked closely with Litton 2 years ago on this subject: They wanted very much to get an accurate number, but were unable to do so (they couldn't agree on a definition internally and their records were poor).
- 3. I have made a broadbrush model based on two assumptions:
- Half of additive business is follow-on and the other half is new (including business developed in a different part of an existing account. (This is based on data I have seen and firms I have talked to.)
- Some existing accounts grow; others shrink. For the better firms, there are more of the former than the latter.



BUSINESS GROWTH MODEL

By Source of Business

SOURCE OF BUSINESS	PROPORTION OF ACCOUNTS	ANNUAL GROWTH	NET INCREMENT TO BUSINESS
Existing Accounts	.30	+30%	+.09
Existing Accounts	.50	+10%	+.05
Existing Accounts	.20	-20%	04
Existing Accounts	1.00		+.10
New Accounts		+10% (a)	+.10
Total			+.20

(a) On business base

This model says that about half of a respectable overall 20% growth rate comes from a minority of fast-growing accounts. This is only a model, of course, and can accommodate better information.

4. I plan on calling CSC Tuesday afternoon, so please give me any comments by then.



To Alexis/Pel L INPUT CONFIDENTIAL -Property of INPUT MAIL LIST - SEE BACK CONTACT REPORT Non Client/Prospect File: Media Financial Other Contact Date: 1 128 197 Date Written: 2/3/97 ☐ INPUT office ☐ Client Office ☐ Other_ Prog./Proj. ID Describe Action-I-/U i Info. By When Inte Address Phone: (

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3. INTERESTS
U.S. FEDERAL
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Mail List Change Order
U.S. COMMERCIAL
1. TYPE Usendor User Investor / Financial Media / Press Other EDI Newsletter
2. LEVEL
3. INTERESTS
☐ Industry Outsourcing, Processing, Network Services
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FROM: Tom O'Flaherty PHONE: 201-801-0050

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1. TYPE User User Investor / Financial Media / Press Other EDI Newsletter
2. LEVEL
3. INTERESTS C/S Computer Systems Networks EC Information Services — Software Products
U.S. FEDERAL
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