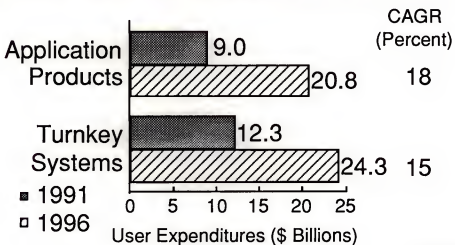


Western Europe

Applications Solutions Market



ESP- 1

INPUT

Notes

9/30/91



Application Software Products, Western Europe

Leading Vendors. 1990

Company	Revenues (\$M)	Mkt. Share (%)
IBM	340	4
Microsoft	250	3
Lotus	240	3
SAP	180	2
CA	170	2

ESP- 2

INPUT

Notes

Application Software Products, Western Europe

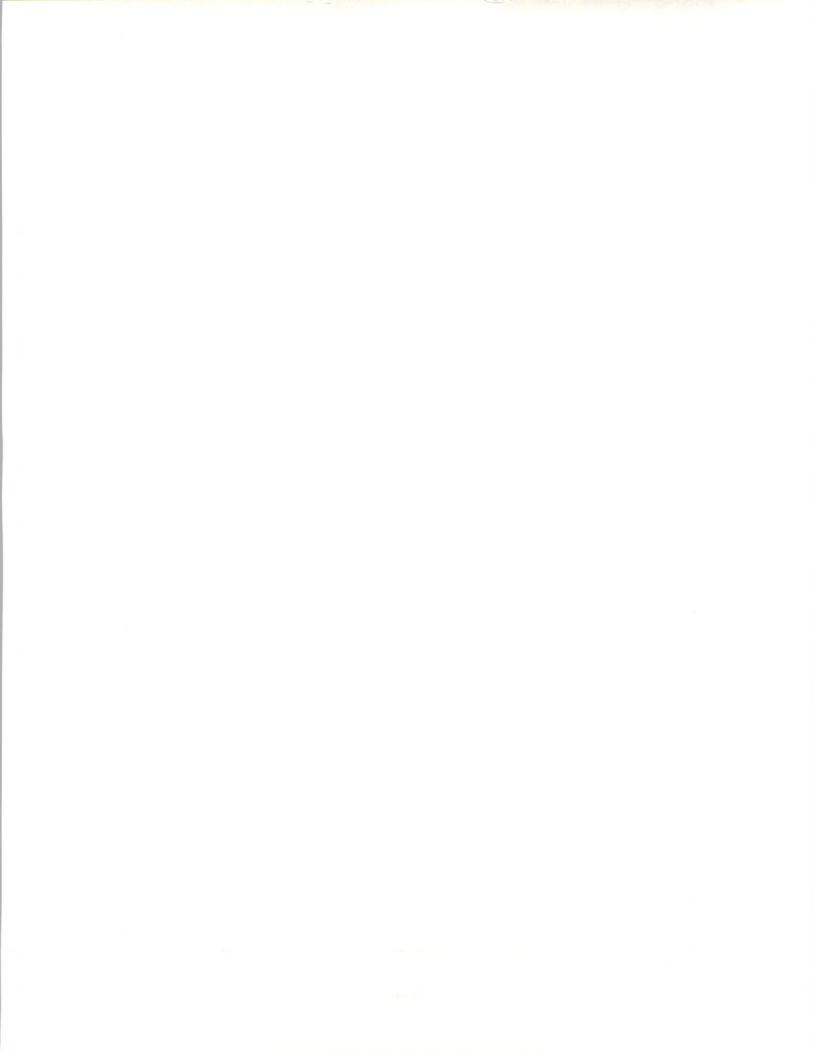
Equipment Platform Analysis

Subsector	User Expenditures (\$ Billions)		
	1991	CAGR (%)	1996
Mainframe	1.0	3	1.2
Minicomputer	2.9	14	5.6
Workstation/PC	5.1	23	14.0

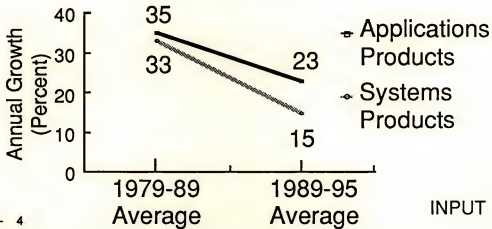
ESP- 3

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Notes



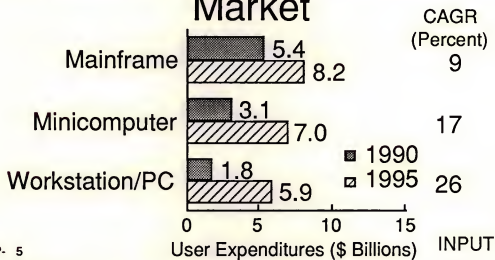
Systems Software Product Growth Declines in Western Europe



Notes

Western Europe, 1990-1995

Systems Software Products Market

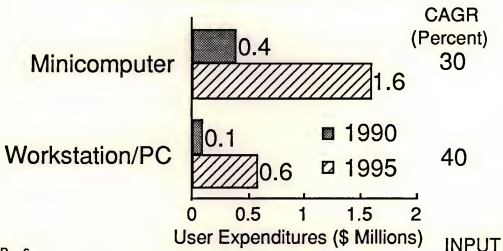


ESP- 5

Notes

Western Europe, 1990-1995

The Impact of UNIX



ESP- 6

Notes

Leading Vendors—Western Europe, 1989

Systems Software Products

Company	Mkt. Share (%)	Revenues (\$ M)
IBM	25	2,255
Digital	8	700
Siemens	6	560
Bull	4	360
ICL	3	265

ESP- 7

INPUT

Notes



Leading Independent Vendors—W. Europe, 1989

Systems Software Products

Company	Mkt. Share (%)	Revenue (\$M)
CA	2	215
Oracle	2	195
Software AG	2	155
Microsoft	1	85
Cincom	1	65

ESP- 8

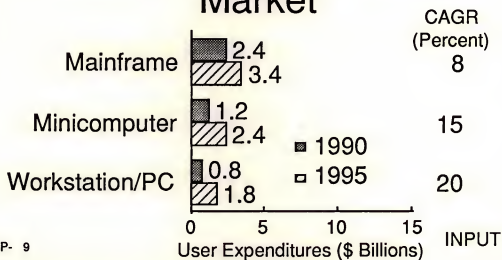
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Notes



Western Europe, 1990-1995

System Control Products Market

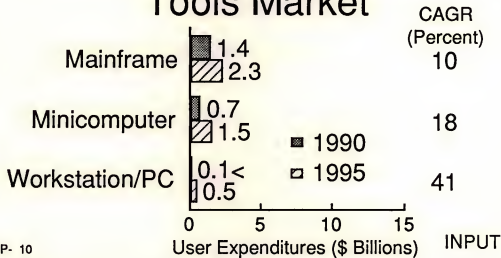


Notes



Western Europe, 1990-1995

Operations Management Tools Market



ESP- 10

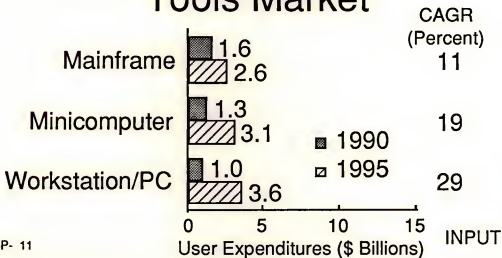
Notes

5/1/91



Western Europe, 1990-1995

Application Development Tools Market

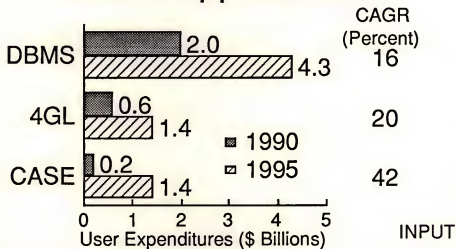


Notes



Western Europe, 1990-1995

Application Development Product Opportunities



Notes



Application Software Products, Western Europe

Country Markets

Country	User Expenditures (\$ Billions)		
	1991	CAGR (%)	1996
France	2.3	20	5.9
Germany	1.5	18	3.4
United Kingdom	1.3	14	2.6
Italy	1.3	16	2.7

ESP- 13

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Notes

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SAP

Heritage

Mainframe-based
accounting software

Strengths

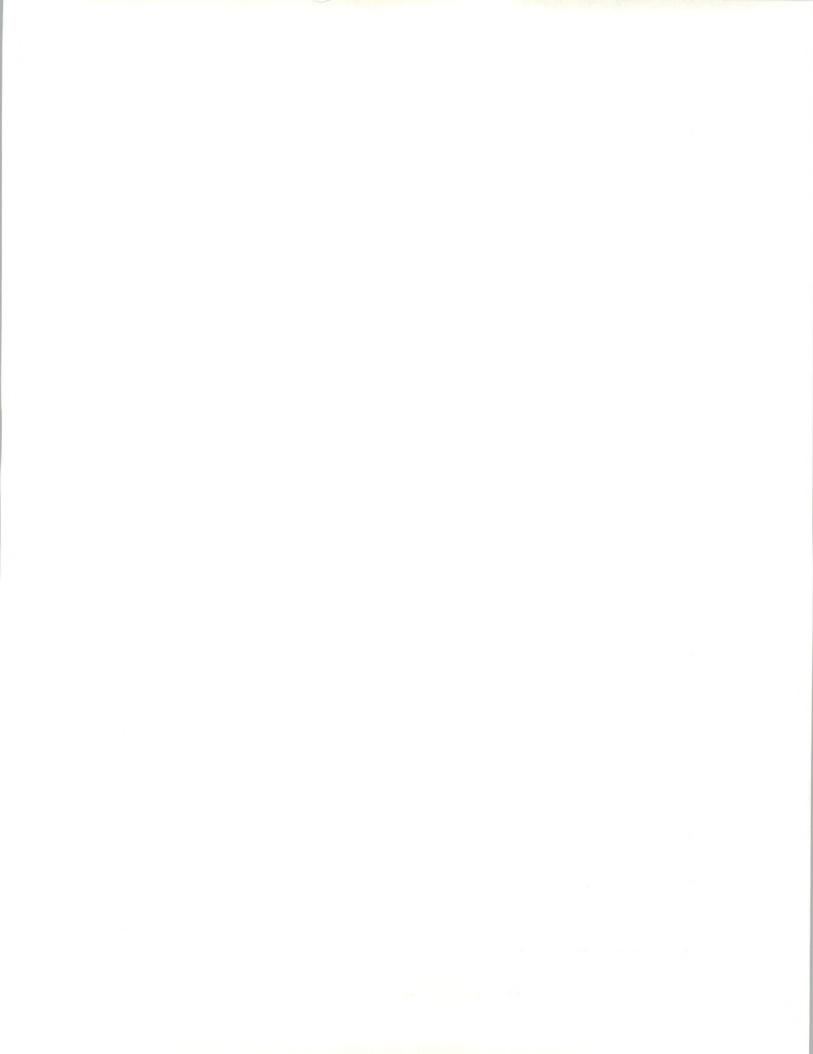
Level of functionality
German client base

ESP- 14

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Notes

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SAP

Focus

Developing midrange
market

New technology

Direction

UNIX and AS/400

Increased global
presence

ESP- 15

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Notes

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